## FORCE FIELD ANALYSIS

## Forces for Change

This option is consistent with language in original bond resolution to build both new elementary schools.

Building VITA now on city property would avoid site costs of \$7M-\$10M for a downtown site in the future.

This option would allow the district to accommodate enrollment growth in both the downtown core and central Vancouver/Hazel Dell area.

Smaller versions of these schools would reduce the general fund fixed operating costs from approx. \$1.1M/year to approx.. \$850K/year per school.

By reducing the size of each elementary school the risk of overbuilding capacity is mitigated, and under the best case scenario, the bond program budget would be balanced.

This option would utilize approx. \$3M that has already been spent on VITA design, permitting, etc.

This option would minimize boundary shifts required to relieve schools forecasted to be most over capacity.

These smaller schools would be designed for expansion when needed for future growth and Phase 5 bond funding is available.

This option reduces the range of possible overall bond program deficits to a level that could be temporarily funded via interfund loan from general fund with no interest due to banks. CHANGE

Option #4

Build smaller versions of both 25<sup>th</sup> Ave. and VITA elementary schools Forces Resisting Change

A smaller VITA elementary would provide fewer seats for families throughout the district seeking placement through the lottery.

A smaller VITA elementary may require design and possibly siting compromises from the originally communicated vision.

If cost escalations are greater than projected, this option could require financing from general fund fund balance.